# UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

### FORM 8-K

# CURRENT REPORT Pursuant to Section 13 or 15(d) of The Securities Exchange Act of 1934

Date of Report: August 14, 2019 (Date of earliest event reported)

# A. M. CASTLE & CO.

(Exact name of registrant as specified in its charter)

Maryland

(State or other jurisdiction of incorporation)

1-5415

(Commission File Number)

36-0879160

(IRS Employer Identification No.)

#### 1420 Kensington Road, Suite 220 Oak Brook, IL 60523

(Address of principal executive offices)

Registrant's telephone number including area code: (847) 455-7111

#### **Not Applicable**

(Former name or former address if changed since last report.)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions (see General Instruction A.2. below):

| [ ] Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)  |
|--|
| Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)   |
| Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))   |
| Pre-commencement communications pursuant to Rule 13 e-4(c) under the Exchange Act (17 CFR 240.13 e-4(c))   |
|  |
| Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).                 |
| Emerging growth company [ ]  |
| If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. [1] |

#### Item 2.02 – Results of Operations and Financial Condition

In accordance with General Instruction B.2 to Form 8-K, the following information shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended, nor shall it be deemed incorporated by reference in any filing under the Securities Act of 1933, as amended, except as shall be expressly set forth by specific reference in such a filing.

The information regarding the results of operations and financial condition of A.M. Castle & Co. (the "Company") for the second quarter ended June 30, 2019, responsive to this Item 2.02, and contained in Exhibit 99.1 filed herewith, is incorporated by reference herein.

#### Item 9.01 – Financial Statements and Exhibits

(d) The following exhibits are filed herewith:

| Exhibit<br>Number | Description                  |
|-------------------|------------------------------|
| 99.1              | Press Release August 14 2019 |

#### Cautionary Note Regarding Forward Looking Statements

Information provided and statements contained in this Current Report on Form 8-K or the Exhibits hereto that are not purely historical are forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended ("Securities Act"), Section 21E of the Securities Exchange Act of 1934, as amended ("Exchange Act"), and the Private Securities Litigation Reform Act of 1995, as amended. Such forward-looking statements only speak as of the date of this release and the Company assumes no obligation to update the information included in this report. Such forward-looking statements include information concerning our possible or assumed future results of operations, including descriptions of our business strategy. These statements often include words such as "believe," "expect," "anticipate," "intend," "predict," "plan," "should," or similar expressions. These statements are not guarantees of performance or results, and they involve risks, uncertainties, and assumptions. Although we believe that these forwardlooking statements are based on reasonable assumptions, there are many factors that could affect our actual financial results or results of operations and could cause actual results to differ materially from those in the forward-looking statements. These factors include our ability to effectively manage our operational initiatives and implemented restructuring activities, the impact of volatility of metals prices, the impact of imposed tariffs and/or duties, the cyclical and seasonal aspects of our business, our ability to effectively manage inventory levels, and the impact of our substantial level of indebtedness, as well as including those risk factors identified in our Annual Report on Form 10-K for the fiscal year ended December 31, 2018. All future written and oral forward-looking statements by us or persons acting on our behalf are expressly qualified in their entirety by the cautionary statements contained or referred to above. Except as required by the federal securities laws, we do not have any obligations or intention to release publicly any revisions to any forward-looking statements to reflect events or circumstances in the future, to reflect the occurrence of unanticipated events or for any other reason.

#### **SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

#### A.M. CASTLE & CO.

By: /s/ Jeremy Steele

Jeremy Steele

Senior Vice President, General Counsel &

Secretary

August 14, 2019



### A.M. CASTLE & CO.

1420 Kensington Road Suite 220 Oak Brook, IL 60523 P: (847) 455-7111 F: (847) 241-8171

#### For Further Information:

Ed Quinn +1 (847) 455-7111

Email: Inquiries@amcastle.com

FOR IMMEDIATE RELEASE WEDNESDAY AUGUST 14, 2019

#### A. M. CASTLE & CO. REPORTS SECOND QUARTER RESULTS

Company maintains favorable margins and improved profitability despite tightening of market conditions

OAK BROOK, IL, August 14, 2019 - A. M. Castle & Co. (OTCQX: CTAM) (the "Company" or "Castle"), a global distributor of specialty metal and supply chain solutions, today reported its second quarter 2019 financial results.

#### **Second Quarter 2019 Financial Results Summary:**

- Generated net sales of \$147.9 million, a 1.7% year-over-year decrease compared to \$150.4 million in the second quarter of 2018, which had one more sales day, with sales per day flat year-over-year.
- Reported an operating loss of \$1.2 million, flat compared to the second quarter of 2018.
- Reported a net loss of \$8.3 million, which included \$9.9 million of interest expense, of which \$6.8 million was non-cash related to long-term debt held primarily by major shareholders, and \$1.3 million was non-cash related to the Company's pension plan, compared to a net loss of \$8.5 million for the second quarter of 2018, which included \$8.1 million of interest expense, of which \$5.2 million was non-cash related to long term-debt held primarily by major shareholders, and \$1.2 million was non-cash related to the Company's pension plan.
- Reported EBITDA of \$3.5 million and adjusted EBITDA of \$3.2 million in the second quarter of 2019 compared to EBITDA of \$0.5 million and adjusted EBITDA of \$2.2 million in the second quarter of 2018.
- Maintained a stable gross material margin of 25.7% compared to 25.8% in the first quarter of 2019 and 26.2% in the second quarter of 2018.

Chairman and CEO Steve Scheinkman commented, "In light of the deteriorating market conditions in both demand and pricing experienced in the second quarter in many of the sectors we service, we are pleased by the resiliency of our efforts to continue to improve profitability. While our industrial-focused product lines faced head-winds, our aerospace business continued to remain strong."

President Marec Edgar added, "We continue to focus on selectively pursuing sales that are highly accretive, particularly those including our value-added service offerings. We believe this strategy will enable us to maintain a stable gross material margin and continue to achieve EBITDA in excess of cash interest expense during even downward pricing environments, such as we experienced this quarter. Coupled with the progress we have made in working capital management through the first half of 2019, we believe we are well positioned to generate positive cash flow to invest in our business and reduce debt in the remainder of 2019."

Mr. Edgar commented further, "We began to fully realize the impact of our new global supply organization in the second quarter. This included consistent reductions of aged inventory, improved overall stock levels, and real-time facilitation of our branches in moving higher cost inventory as certain markets softened, allowing us to avoid an overstocked position relative to the market and restock at lower replacement costs. Our focus for the second half of 2019 will be on continuing to improve the quality of our inventory and generating cash from even more efficient working capital utilization."

Executive Vice President of Finance and Administration Pat Anderson commented, "Our ongoing commitment to working capital efficiency is favorably impacting our cash flows from operations, which will allow us to continue to invest in the business and

decrease our debt burden. In fact, we have already started making principal payments against our revolving A credit facility during the third quarter of 2019."

Mr. Edgar concluded, "We believe the end markets we serve will remain extremely competitive for the remainder of 2019. Given that, we are focused on building upon the operational foundation we demonstrated in the first half of 2019 and continuing our momentum towards improved profitability."

#### About A. M. Castle & Co.

Founded in 1890, A. M. Castle & Co. is a global distributor of specialty metal and supply chain services, principally serving the producer durable equipment, commercial aircraft, heavy equipment, industrial goods, construction equipment, and retail sectors of the global economy. Its customer base includes many Fortune 500 companies as well as thousands of medium and smaller-sized firms spread across a variety of industries. It specializes in the distribution of alloy and stainless steels; nickel alloys; aluminum and carbon. Together, Castle and its affiliated companies operate out of 21 metals service centers located throughout North America, Europe and Asia. Its common stock is traded on the OTCQX® Best Market under the ticker symbol "CTAM".

#### **Non-GAAP Financial Measures**

This release and the financial information included in this release include non-GAAP financial measures. The non-GAAP financial information should be considered supplemental to, and not as a substitute for, or superior to, financial measures calculated in accordance with GAAP. Investors should recognize that these non-GAAP financial measures might not be comparative to similarly titled measures of other companies. However, we believe that non-GAAP reporting, giving effect to the adjustments shown in the reconciliation contained in this release and in the attached financial statements, provides meaningful information, and therefore we use it to supplement our GAAP reporting and guidance. Management often uses this information to assess and measure the performance of our business. We have chosen to provide this supplemental information to investors, analysts and other interested parties to enable them to perform additional analysis of operating results, to illustrate the results of operations giving effect to the non-GAAP adjustments shown in the reconciliations and to assist with period-over-period comparisons of such operations. The exclusion of the charges indicated herein from the non-GAAP financial measures presented does not indicate an expectation by the Company that similar charges will not be incurred in subsequent periods.

In addition, the Company believes that the use and presentation of EBITDA, which is defined by the Company as loss before provision for income taxes plus depreciation and amortization, and interest expense, is widely used by the investment community for evaluation purposes and provides investors, analysts and other interested parties with additional information in analyzing the Company's operating results. EBITDA, adjusted non-GAAP net loss and adjusted EBITDA are presented as the Company believes the information is important to provide investors, analysts and other interested parties additional information about the Company's financial performance. Management uses EBITDA, adjusted non-GAAP net loss and adjusted EBITDA to evaluate the performance of the business.

#### Cautionary Statement on Risks Associated with Forward Looking Statements

Information provided and statements contained in this release that are not purely historical are forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended ("Securities Act"), Section 21E of the Securities Exchange Act of 1934, as amended ("Exchange Act"), and the Private Securities Litigation Reform Act of 1995. Such forward-looking statements only speak as of the date of this release and the Company assumes no obligation to update the information included in this release. Such forward-looking statements include information concerning our possible or assumed future results of operations, including descriptions of our business strategy, and the benefits that we expect to achieve from our working capital management initiative. These statements often include words such as "believe," "expect," "anticipate," "intend," "predict," "plan," "should," or similar expressions. These statements are not guarantees of performance or results, and they involve risks, uncertainties, and assumptions. Although we believe that these forward-looking statements are based on reasonable assumptions, there are many factors that could affect our actual financial results or results of operations and could cause actual results to differ materially from those in the forward-looking statements. These factors include our ability to effectively manage our operational initiatives and implemented restructuring activities, the impact of volatility of metals prices, the impact of imposed tariffs and/or duties, the cyclical and seasonal aspects of our business, our ability to effectively manage inventory levels, and the impact of our substantial level of indebtedness, as well as including those risk factors identified in our Annual Report on Form 10-K for the fiscal year ended December 31, 2018. All future written and oral forward-looking statements by us or persons acting on our behalf are expressly qualified in their entirety by the cautionary statements contained or referred to above. Except as required by the federal securities laws, we do not have any obligations or intention to release publicly any revisions to any forward-looking statements to reflect events or circumstances in the future, to reflect the occurrence of unanticipated events or for any other reason.

#### CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS

|   | Three Months Ended |         | Six Months Ended |    |          | nded |          |
|---|--------------------|---------|------------------|----|----------|------|----------|
| (Dollars in thousands, except per share data) | June 30,           |         | June 30,         |    |          |      |          |
| Unaudited                                     |                    | 2019    | 2018             |    | 2019     |      | 2018     |
| Net sales                                     | \$                 | 147,930 | \$<br>150,414    | \$ | 297,457  | \$   | 296,287  |
| Costs and expenses:                           |                    |         |                  |    |          |      |          |
| Cost of materials (exclusive of depreciation) |                    | 109,941 | 111,061          |    | 220,899  |      | 220,965  |
| Warehouse, processing and delivery expense    |                    | 20,541  | 21,165           |    | 40,818   |      | 41,520   |
| Sales, general and administrative expense     |                    | 16,477  | 16,974           |    | 32,979   |      | 33,522   |
| Depreciation expense                          |                    | 2,130   | 2,362            |    | 4,251    |      | 4,738    |
| Total costs and expenses                      |                    | 149,089 | 151,562          |    | 298,947  |      | 300,745  |
| Operating loss                                |                    | (1,159) | (1,148)          |    | (1,490)  |      | (4,458)  |
| Interest expense, net                         |                    | 9,850   | 8,129            |    | 19,299   |      | 15,255   |
| Other (income) expense, net                   |                    | (2,480) | 673              |    | (4,082)  |      | (4,101)  |
| Loss before income taxes                      |                    | (8,529) | (9,950)          |    | (16,707) |      | (15,612) |
| Income tax benefit                            |                    | (225)   | (1,437)          |    | (400)    |      | (1,958)  |
| Net loss                                      | \$                 | (8,304) | \$<br>(8,513)    | \$ | (16,307) | \$   | (13,654) |

#### Reconciliation of Reported Net Loss to EBITDA and Adjusted EBITDA:

|                          | Three Months Ended |          |    | Six Months Ended |    |          |     |          |
|--------------------------|--------------------|----------|----|------------------|----|----------|-----|----------|
| (Dollars in thousands)   |                    | June 30, |    |                  |    | June     | 30, |          |
| Unaudited                |                    | 2019     |    | 2018             |    | 2019     |     | 2018     |
| Net loss, as reported    | \$                 | (8,304)  | \$ | (8,513)          | \$ | (16,307) | \$  | (13,654) |
| Depreciation expense     |                    | 2,130    |    | 2,362            |    | 4,251    |     | 4,738    |
| Interest expense, net    |                    | 9,850    |    | 8,129            |    | 19,299   |     | 15,255   |
| Income tax benefit       |                    | (225)    |    | (1,437)          |    | (400)    |     | (1,958)  |
| EBITDA                   |                    | 3,451    |    | 541              |    | 6,843    |     | 4,381    |
| Non-GAAP adjustments (a) |                    | (238)    |    | 1,641            |    | 258      |     | 1,309    |
| Adjusted EBITDA          | \$                 | 3,213    | \$ | 2,182            | \$ | 7,101    | \$  | 5,690    |

<sup>(</sup>a) Refer to "Reconciliation of Reported Net Loss to Adjusted Non-GAAP Net Loss" table for additional details on these amounts.

## Reconciliation of Reported Net Loss to Adjusted Non-GAAP Net (Loss) Income:

|  | Three Months Ended |         | Six Months Ended |         |                |     |          |
|--|--------------------|---------|------------------|---------|----------------|-----|----------|
| (Dollars in thousands)                             |                    | June    | 30,              |         | June           | 30, |          |
| Unaudited  |                    | 2019    |                  | 2018    | 2019           |     | 2018     |
| Net loss, as reported                              | \$                 | (8,304) | \$               | (8,513) | \$<br>(16,307) | \$  | (13,654) |
| Non-GAAP adjustments:                              |                    |         |                  |         |                |     |          |
| Noncash compensation expense                       |                    | 548     |                  | 696     | 1,191          |     | 1,342    |
| Foreign exchange (gain) loss on intercompany loans |                    | (786)   |                  | 945     | (933)          |     | (33)     |
| Non-GAAP adjustments to arrive at Adjusted EBITDA  |                    | (238)   |                  | 1,641   | 258            |     | 1,309    |
| Non-cash interest expense <sup>(a)</sup>           |                    | 6,765   |                  | 5,232   | 13,182         |     | 9,766    |
| Total non-GAAP adjustments                         |                    | 6,527   |                  | 6,873   | 13,440         |     | 11,075   |
| Tax effect of adjustments                          |                    | _       |                  | _       | _              |     |          |
| Adjusted non-GAAP net loss                         | \$                 | (1,777) | \$               | (1,640) | \$<br>(2,867)  | \$  | (2,579)  |

<sup>(</sup>a) Non-cash interest expense for the three months ended June 30, 2019 and June 30, 2018 includes interest paid in kind of \$3,936 and \$3,184, respectively, and amortization of debt discount of \$2,829 and \$2,048, respectively. Non-cash interest expense for the six months ended June 30, 2019 and June 30, 2018 includes interest paid in kind of \$7,788 and \$6,138, respectively, and amortization of debt discount of \$5,394 and \$3,628, respectively.

#### **CONDENSED CONSOLIDATED BALANCE SHEETS**

| Accounts receivable   93,337   79.7     Inventories   157,715   160.6     Prepaid expenses and other current assets   10,593   14,5     Income tax receivable   1,268   1,268   1,2     Total current assets   269,447   264,7     Goodwill and intangible assets, net   8,176   8,176   8,176     Prepaid pension cost   2,131   1,7     Deferred income taxes   1,268   1,2     Right of use assets   32,175     Other noncurrent assets   867   1,2     Property, plant and equipment:  | (Dollars in thousands, except par value data)                           | As of            |          |    |          |
|--|---|------------------|----------|----|----------|
| ASSETS  Current assets:  Cash and cash equivalents  Accounts receivable  Prepald expenses and other current assets  Income tax receivable  Total current assets  Codwill and intangible assets, net  Prepald pension cost  Cheferred income taxes  Right of use assets  Cher noncurrent assets  Right of use assets  Cher noncurrent assets  Cher noncurrent assets  Right of use assets  Cher noncurrent assets  Cher noncurrent assets  Cher noncurrent assets  Right of use assets  Right of use assets  Right of use assets  Cher noncurrent assets  Right of use assets  Cher noncurrent assets  Rach 1,288  Right of use assets  Right of use asset | I have different  | June 30, Decembe |          |    |          |
| Current assets:         6,534         \$ 8,6           Accounts receivable         93,337         79,9           Inventories         157,715         160,6           Prepaid expenses and other current assets         10,593         14,2           Income tax receivable         1,268         1,2           Total current assets         269,447         264,7           Goodwill and intangible assets, net         8,176         8,176           Prepaid pension cost         2,131         1,7           Deferred income taxes         1,268         1,2           Right of use assets         32,175         1           Other noncurrent assets         867         1,2           Property, plant and equipment         867         1,2           Land         5,579         5,5           Buildings         20,936         21,2           Machinery and equipment         40,734         33,2           Property, plant and equipment, at cost         6,7249         65,5           Accumulated depreciation         (16,075)         (11,5           Property, plant and equipment, net         51,172         53,2           Total assets         305,233         330,3           LIABLITIES AND STOCKHOLDERS' DEFICI <th></th> <th></th> <th>2019</th> <th>-</th> <th>2010</th>   |   |                  | 2019     | -  | 2010     |
| Cash and cash equivalents         8,6,334         8,6           Accounts receivable         93,337         79,1           Inventories         157,715         160,6           Prepaid expenses and other current assets         10,593         14,2           Income tax receivable         1,268         1,268           Total current assets         269,447         264,7           Goodwill and intangible assets, net         8,176         8,176           Prepaid pension cost         2,131         1,7           Deferred income taxes         1,268         1,2           Right of use assets         32,175         1,2           Other noncurrent assets         867         1,2           Right of use assets         32,175         1,2           Other noncurrent assets         867         1,2           Buildings         20,936         21,2           Machinery and equipment         40,734         33,3           Machinery and equipment, at cost         67,249         65,1           Account pant and equipment, net         51,174         53,3           Total assets         \$365,238         330,3           LiAsset liabilities         \$1,274         53,4           Accurrent liabilities   |   |                  |          |    |          |
| Accounts receivable   93,337   79.7     Inventories   157,715   160.6     Prepaid expenses and other current assets   10,593   14,5     Income tax receivable   1,268   1,268   1,264     Total current assets   269,447   264,7     Goodwill and intangible assets, net   8,176   8,176     Prepaid pension cost   2,131   1,7     Deferred income taxes   1,268   1,2     Right of use assets   32,175     Other noncurrent assets   867   1,2     Property, plant and equipment:  |   | •                | 0.504    |    |          |
| Inventories  | ·   | \$               |          | \$ | 8,668    |
| Prepaid expenses and other current assets  |   |                  |          |    | 79,757   |
| Income tax receivable  |   |                  |          |    |          |
| Total current assets         269,447         264,7           Goodwill and intangible assets, net         8,176         8,176         8,176           Prepaid pension cost         1,268         1,268         1,268           Right of use assets         32,175         1,268         1,268           Other noncurrent assets         867         1,268         1,268           Property, plant and equipment:         867         1,268         1,268           Buildings         20,936         21,2         20,936         21,2         20,936         21,2         60,1         40,734         38,3         38,2         20,936         21,2         66,1         40,734         38,3         40,734         38,3         20,936         21,2         66,1         40,734         38,3         20,936         21,2         66,1         40,734         38,3         38,2         70,2         66,1         46,1         40,734         38,3         38,2         39,3         30,3         32,2         70,3         5,2         66,1         46,1         46,1         46,1         46,1         46,1         48,4         48,4         48,4         48,4         48,4         48,4         48,4         48,4         42,7         42,7         42,7   | ·   |                  |          |    |          |
| Goodwill and intangible assets, net         8,176         8,176         8,176         8,176         1,268         2,268         3,268  |   |                  |          |    | 1,268    |
| Prepaid pension cost         2,131         1,7           Deferred income taxes         1,268         1,268           Right of use assets         32,175           Other noncurrent assets         867         1,2           Property, plant and equipment:         35,579         5,5           Buildings         20,936         21,2           Machinery and equipment         40,734         38,3           Property, plant and equipment, at cost         67,249         65,1           Accumulated depreciation         (16,075)         (11,9           Property, plant and equipment, net         51,174         53,2           Total assets         \$ 365,238         \$ 330,3           LIABILITIES AND STOCKHOLDERS' DEFICIT         Current liabilities:         48,475         \$ 42,7           Accrued and other current liabilities         13,109         16,6           Lease liabilities         6,725         1           Income tax payable         1,519         1,5           Lease liabilities         6,725         1           Short-term borrowings         7,979         5,4           Current portion of long-term debt         631         1           Total current liabilities         6,478         7,5  |   |                  | · ·      |    | ·        |
| Deferred income taxes         1,268         1,268           Right of use assets         32,175           Other noncurrent assets         867         1,2           Property, plant and equipment:  | <del>-</del>  |                  |          |    | 8,176    |
| Right of use assets         32,175           Other noncurrent assets         867         1,2           Property, plant and equipment:         5,579         5,5           Buildings         20,936         21,2           Machinery and equipment         40,734         38,3           Property, plant and equipment, at cost         67,249         65,1           Accumulated depreciation         (16,075)         (11,5           Property, plant and equipment, net         51,174         53,2           Iotal assets         365,238         330,3           LIABILITIES AND STOCKHOLDERS' DEFICIT         Total assets         365,238         330,3           Lease liabilities         13,109         16,6         42,7           Accrued and other current liabilities         13,109         16,6         42,7           Lease liabilities         6,725         1         1,5         1,5         1,5         1,5         1,5         1,5         1,5         1,5         1,6         6,6         6,6         6,7         2,6         1,5         1,6         6,6         6,6         6,6         6,7         2,6         1,5         1,5         1,6         6,6         6,6         6,7         2,6         1,6         6,6 <td></td> <td></td> <td></td> <td></td> <td>1,754</td>   |   |                  |          |    | 1,754    |
| Other noncurrent assets         867         1,2           Property, plant and equipment:         3,5,79         5,5           Buildings         20,936         21,2           Machinery and equipment         40,734         38,3           Property, plant and equipment, at cost         67,249         65,1           Accumulated depreciation         (16,075)         (11,5           Property, plant and equipment, net         51,174         53,2           Total assets         \$365,238         \$303,3           LIABILITIES AND STOCKHOLDERS' DEFICIT         Current liabilities:         Value           Accounts payable         48,475         42,7           Accrued and other current liabilities         13,109         16,6           Lease liabilities         6,725         11,5           Income tax payable         1,519         1,5           Short-term borrowings         7,979         5,4           Current portion of long-term debt         631         1           Total current liabilities         78,438         66,5           Long-term debt, less current portion         260,527         245,5           Deferred income taxes         6,478         7,5           Finance leases         8,483         8 <td></td> <td></td> <td></td> <td></td> <td>1,261</td>  |   |                  |          |    | 1,261    |
| Property, plant and equipment:   Land  | · · · · · · · · · · · · · · · · · · ·                                   |                  |          |    | 4 070    |
| Land         5,579         5,5           Buildings         20,936         21,2           Machinery and equipment         40,734         38,3           Property, plant and equipment, at cost         67,249         65,1           Accumulated depreciation         (16,075)         (11,5           Property, plant and equipment, net         51,174         53,2           Total assets         365,238         330,3           LIABILITIES AND STOCKHOLDERS' DEFICIT         Total assets         48,475         42,7           Accounts payable         13,109         16,6           Accrued and other current liabilities         6,725           Income tax payable         1,519         1,5           Lease liabilities         6,725           Income tax payable         1,519         1,5           Short-term borrowings         7,979         5,4           Current portion of long-term debt         631         1           Total current liabilities         78,438         66,5           Long-term debt, less current portion         260,527         245,8           Deferred income taxes         6,478         7,5           Finance leases         8,483         8           Build-to-suit liabilities  |   |                  | 867      |    | 1,278    |
| Buildings         20,936         21,2           Machinery and equipment         40,734         38,3           Property, plant and equipment, at cost         67,249         65,7           Accumulated depreciation         (16,075)         (11,5           Property, plant and equipment, net         51,174         53,2           Total assets         \$ 365,238         \$ 330,3           LIABILITIES AND STOCKHOLDERS' DEFICIT         Total assets         \$ 48,475         \$ 42,7           Accounts payable         \$ 48,475         \$ 42,7           Accound and other current liabilities         6,725           Income tax payable         1,519         1,5           Lease liabilities         6,725           Income tax payable         1,519         1,5           Short-term borrowings         7,979         5,4           Current portion of long-term debt         631         1           Total current liabilities         78,438         66,5           Long-term debt, less current portion         260,527         245,5           Deferred income taxes         6,478         7,5           Finance leases         8,483           Build-to-suit liabilities         2,964         3,3           Pension and postretireme  |   |                  | 5 570    |    |          |
| Machinery and equipment         40,734         38,3           Property, plant and equipment, at cost         67,249         65,1           Accumulated depreciation         (16,075)         (11,5           Property, plant and equipment, net         51,174         53,2           Total assets         \$ 365,238         \$ 330,3           LIABILITIES AND STOCKHOLDERS' DEFICIT           Current liabilities         13,109         16,6           Accounts payable         \$ 48,475         \$ 42,7           Accrued and other current liabilities         6,725           Income tax payable         1,519         1,5           Short-term borrowings         7,979         5,4           Current portion of long-term debt         631         1           Total current liabilities         78,438         66,5           Long-term debt, less current portion         260,527         245,5           Deferred income taxes         6,478         7,5           Finance leases         8,483           Build-to-suit liabilities         2,964         3,3           Pension and postretirement benefit obligations         6,300         6,3           Lease liabilities         25,486           Commitments and contingencies   |   |                  |          |    | 5,577    |
| Property, plant and equipment, at cost         67,249         65,1           Accumulated depreciation         (16,075)         (11,9           Property, plant and equipment, net         51,174         53,2           Total assets         365,238         330,3           LIABILITIES AND STOCKHOLDERS' DEFICIT         200           Current liabilities:         48,475         42,7           Accounts payable         13,109         16,6           Lease liabilities         6,725         5           Income tax payable         1,519         1,5           Short-term borrowings         7,979         5,5           Current portion of long-term debt         631         1           Total current liabilities         78,438         66,5           Long-term debt, less current portion         260,527         245,5           Deferred income taxes         6,478         7,5           Finance leases         8,483           Build-to-suit liability         —         9,5           Other noncurrent liabilities         2,964         3,3           Commitments and contingencies         5,486           Stockholders' deficit:         5,486           Commitments and contingencies         38           Add   | · ·   |                  |          |    | 21,218   |
| Accumulated depreciation         (16,075)         (11,5)           Property, plant and equipment, net         51,174         53,2           Total assets         \$ 365,238         \$ 330,3           LIABILITIES AND STOCKHOLDERS' DEFICIT           Current liabilities:           Accounts payable         \$ 48,475         \$ 42,7           Accrued and other current liabilities         13,109         16,6           Lease liabilities         6,725         1           Income tax payable         1,519         1,5           Short-term borrowings         7,979         5,4           Current portion of long-term debt         631         1           Total current liabilities         78,438         66,5           Long-term debt, less current portion         260,527         245,6           Deferred income taxes         6,478         7,5           Finance leases         8,483         8           Build-to-suit liability         —         9,9           Other noncurrent liabilities         2,964         3,3           Pension and postretirement benefit obligations         25,486           Comminuments and contingencies         25,486           Common stock, \$0.01 par value—200,000 Class A shares authorized with 3,818 sha   | •                                 |                  |          |    | 38,394   |
| Property, plant and equipment, net         51,174         53,2           Total assets         \$ 365,238         \$ 330,3           LIABILITIES AND STOCKHOLDERS' DEFICIT           Current liabilities         48,475         \$ 42,7           Accounts payable         \$ 48,475         \$ 42,7           Accrued and other current liabilities         6,725           Income tax payable         1,519         1,5           Short-term borrowings         7,979         5,4           Current portion of long-term debt         631         1           Total current liabilities         78,438         66,5           Long-term debt, less current portion         260,527         245,5           Deferred income taxes         6,478         7,5           Finance leases         8,483         8           Build-to-suit liability         —         9,9           Other noncurrent liabilities         2,964         3,3           Pension and postretirement benefit obligations         6,300         6,30           Lease liabilities         25,486           Commitments and contingencies         25,486           Stockholders' deficit:         25,486           Common stock, \$0.01 par value—200,000 Class A shares authorized with  |   |                  |          |    | 65,189   |
| Total assets         \$ 365,238         \$ 330,3           LIABILITIES AND STOCKHOLDERS' DEFICIT           Current liabilities:           Accounts payable         \$ 48,475         \$ 42,7           Accued and other current liabilities         13,109         16,6           Lease liabilities         6,725         1           Income tax payable         1,519         1,5           Short-term borrowings         7,979         5,4           Current portion of long-term debt         631         1           Total current liabilities         78,438         66,5           Long-term debt, less current portion         260,527         245,5           Deferred income taxes         6,478         7,5           Finance leases         8,483           Build-to-suit liability         —         9,5           Other noncurrent liabilities         2,964         3,3           Pension and postretirement benefit obligations         6,300         6,3           Lease liabilities         25,486           Commitments and contingencies         25,486           Common stock, \$0,01 par value—200,000 Class A shares authorized with 3,818 shares issued and 3,650 shares outstanding at June 30, 2019, and 3,803 shares issued and outstanding at December 31, 2018         38<   | ·   |                  | <u> </u> |    | (11,989) |
| LIABILITIES AND STOCKHOLDERS' DEFICIT           Current liabilities:         48,475         \$ 42,7           Accounts payable         \$ 48,475         \$ 42,7           Accrued and other current liabilities         13,109         16,6           Lease liabilities         6,725           Income tax payable         1,519         1,5           Short-term borrowings         7,979         5,4           Current portion of long-term debt         631         1           Total current liabilities         78,438         66,5           Long-term debt, less current portion         260,527         245,5           Deferred income taxes         6,478         7,5           Finance leases         8,483           Build-to-suit liability         —         9,5           Other noncurrent liabilities         2,964         3,3           Pension and postretirement benefit obligations         6,300         6,3           Lease liabilities         25,486           Commitments and contingencies         25,486           Common stock, \$0.01 par value—200,000 Class A shares authorized with 3,818 shares issued and 3,650 shares outstanding at June 30, 2019, and 3,803 shares issued and outstanding at December 31, 2018         38           Additional paid-in capital         58,556   |   |                  |          |    | 53,200   |
| Current liabilities:         \$ 48,475 \$ 42,7           Accounts payable         \$ 13,109         16,6           Lease liabilities         6,725           Income tax payable         1,519         1,5           Short-term borrowings         7,979         5,4           Current portion of long-term debt         631         1           Total current liabilities         78,438         66,5           Long-term debt, less current portion         260,527         245,5           Deferred income taxes         6,478         7,5           Finance leases         8,483           Build-to-suit liability         —         9,5           Other noncurrent liabilities         2,964         3,3           Pension and postretirement benefit obligations         6,300         6,3           Lease liabilities         25,486         Commitments and contingencies           Stockholders' deficit:         Common stock, \$0.01 par value—200,000 Class A shares authorized with 3,818 shares issued and 3,650 shares outstanding at June 30, 2019, and 3,803 shares issued and outstanding at December 31, 2018         38           Additional paid-in capital         58,556         55,4           Accumulated deficit         (66,533)         (50,4           Accumulated other comprehensive loss         (15,045)   |   | \$               | 365,238  | \$ | 330,392  |
| Accounts payable       \$ 48,475       \$ 42,7         Accrued and other current liabilities       13,109       16,6         Lease liabilities       6,725         Income tax payable       1,519       1,5         Short-term borrowings       7,979       5,4         Current portion of long-term debt       631       1         Total current liabilities       78,438       66,5         Long-term debt, less current portion       260,527       245,5         Deferred income taxes       6,478       7,5         Finance leases       8,483         Build-to-suit liability       —       9,5         Other noncurrent liabilities       2,964       3,3         Pension and postretirement benefit obligations       6,300       6,30         Lease liabilities       25,486         Commitments and contingencies       25,486         Stockholders' deficit:       Common stock, \$0.01 par value—200,000 Class A shares authorized with 3,818 shares issued and 3,650 shares outstanding at June 30, 2019, and 3,803 shares issued and outstanding at December 31, 2018       38         Additional paid-in capital       58,556       55,4         Accumulated deficit       (66,533)       (50,4         Accumulated other comprehensive loss       (15,045)       (14,3)  |   |                  |          |    |          |
| Accrued and other current liabilities       13,109       16,6         Lease liabilities       6,725         Income tax payable       1,519       1,5         Short-term borrowings       7,979       5,4         Current portion of long-term debt       631       1         Total current liabilities       78,438       66,5         Long-term debt, less current portion       260,527       245,5         Deferred income taxes       6,478       7,5         Finance leases       8,483         Build-to-suit liability       —       9,5         Other noncurrent liabilities       2,964       3,3         Pension and postretirement benefit obligations       6,300       6,3         Lease liabilities       25,486       Commitments and contingencies         Stockholders' deficit:       Common stock, \$0.01 par value—200,000 Class A shares authorized with 3,818 shares issued and 3,650 shares outstanding at June 30, 2019, and 3,803 shares issued and outstanding at December 31, 2018       38         Additional paid-in capital       58,556       55,4         Accumulated deficit       (66,533)       (50,4         Accumulated other comprehensive loss       (15,045)       (14,3)         Treasury stock, at cost — 168 shares at June 30, 2019 and no shares at  |   |                  |          |    |          |
| Lease liabilities 6,725  Income tax payable 1,519 1,5 Short-term borrowings 7,979 5,4 Current portion of long-term debt 631 1 Total current liabilities 78,438 66,5 Long-term debt, less current portion 260,527 245,5 Deferred income taxes 6,478 7,5 Finance leases 8,483 Build-to-suit liability — 9,5 Other noncurrent liabilities 2,964 3,3 Pension and postretirement benefit obligations 6,300 6,300 Lease liabilities 25,486 Commitments and contingencies Stockholders' deficit: Common stock, \$0.01 par value—200,000 Class A shares authorized with 3,818 shares issued and 3,650 shares outstanding at June 30, 2019, and 3,803 shares issued and outstanding at December 31, 2018 38 Additional paid-in capital 58,556 55,4 Accumulated deficit (66,533) (50,4 Accumulated other comprehensive loss (15,045) (14,3) Treasury stock, at cost — 168 shares at June 30, 2019 and no shares at   |   | \$               |          | \$ | 42,719   |
| Income tax payable   | Accrued and other current liabilities                                   |                  | 13,109   |    | 16,631   |
| Short-term borrowings         7,979         5,4           Current portion of long-term debt         631         1           Total current liabilities         78,438         66,5           Long-term debt, less current portion         260,527         245,5           Deferred income taxes         6,478         7,5           Finance leases         8,483           Build-to-suit liability         —         9,5           Other noncurrent liabilities         2,964         3,3           Pension and postretirement benefit obligations         6,300         6,3           Lease liabilities         25,486           Commitments and contingencies         Stockholders' deficit:           Common stock, \$0.01 par value—200,000 Class A shares authorized with 3,818 shares issued and 3,650 shares outstanding at June 30, 2019, and 3,803 shares issued and outstanding at December 31, 2018         38           Additional paid-in capital         58,556         55,4           Accumulated deficit         (66,533)         (50,4           Accumulated other comprehensive loss         (15,045)         (14,3           Treasury stock, at cost — 168 shares at June 30, 2019 and no shares at         (15,045)         (14,3   | Lease liabilities   |                  | 6,725    |    | _        |
| Short-term borrowings         7,979         5,4           Current portion of long-term debt         631         1           Total current liabilities         78,438         66,5           Long-term debt, less current portion         260,527         245,5           Deferred income taxes         6,478         7,5           Finance leases         8,483           Build-to-suit liability         —         9,5           Other noncurrent liabilities         2,964         3,3           Pension and postretirement benefit obligations         6,300         6,3           Lease liabilities         25,486           Commitments and contingencies         Stockholders' deficit:           Common stock, \$0.01 par value—200,000 Class A shares authorized with 3,818 shares issued and 3,650 shares outstanding at June 30, 2019, and 3,803 shares issued and outstanding at December 31, 2018         38           Additional paid-in capital         58,556         55,4           Accumulated deficit         (66,533)         (50,4           Accumulated other comprehensive loss         (15,045)         (14,3           Treasury stock, at cost — 168 shares at June 30, 2019 and no shares at         (15,045)         (14,3   | Income tax payable  |                  | 1,519    |    | 1,589    |
| Current portion of long-term debt Total current liabilities 78,438 66,5 Long-term debt, less current portion 260,527 245,5 Deferred income taxes 6,478 7,5 Finance leases 8,483 Build-to-suit liability — 9,6 Other noncurrent liabilities 2,964 3,3 Pension and postretirement benefit obligations 6,300 6,30 Lease liabilities 25,486 Commitments and contingencies Stockholders' deficit: Common stock, \$0.01 par value—200,000 Class A shares authorized with 3,818 shares issued and 3,650 shares outstanding at June 30, 2019, and 3,803 shares issued and outstanding at December 31, 2018 Additional paid-in capital 58,556 55,4 Accumulated deficit (66,533) (50,4 Accumulated other comprehensive loss Treasury stock, at cost — 168 shares at June 30, 2019 and no shares at   |   |                  |          |    | 5,498    |
| Total current liabilities 78,438 66,5 Long-term debt, less current portion 260,527 245,5 Deferred income taxes 6,478 7,5 Finance leases 8,483 Build-to-suit liability — 9,5 Other noncurrent liabilities 2,964 3,3 Pension and postretirement benefit obligations 6,300 6,30 Lease liabilities 25,486 Commitments and contingencies Stockholders' deficit: Common stock, \$0.01 par value—200,000 Class A shares authorized with 3,818 shares issued and 3,650 shares outstanding at June 30, 2019, and 3,803 shares issued and outstanding at December 31, 2018 38 Additional paid-in capital 58,556 55,4 Accumulated deficit (66,533) (50,4 Accumulated other comprehensive loss (15,045) (14,3) Treasury stock, at cost — 168 shares at June 30, 2019 and no shares at  | •   |                  |          |    | 119      |
| Long-term debt, less current portion 260,527 245,9  Deferred income taxes 6,478 7,5  Finance leases 8,483  Build-to-suit liability — 9,9  Other noncurrent liabilities 2,964 3,3  Pension and postretirement benefit obligations 6,300 6,30  Lease liabilities 25,486  Commitments and contingencies  Stockholders' deficit:  Common stock, \$0.01 par value—200,000 Class A shares authorized with 3,818 shares issued and 3,650 shares outstanding at June 30, 2019, and 3,803 shares issued and outstanding at December 31, 2018 38  Additional paid-in capital 58,556 55,4  Accumulated deficit (66,533) (50,4  Accumulated other comprehensive loss (15,045) (14,3)  Treasury stock, at cost — 168 shares at June 30, 2019 and no shares at   |   |                  |          |    | 66,556   |
| Deferred income taxes 6,478 7,5 Finance leases 8,483  Build-to-suit liability — 9,5 Other noncurrent liabilities 2,964 3,3 Pension and postretirement benefit obligations 6,300 6,3 Lease liabilities 25,486  Commitments and contingencies  Stockholders' deficit:  Common stock, \$0.01 par value—200,000 Class A shares authorized with 3,818 shares issued and 3,650 shares outstanding at June 30, 2019, and 3,803 shares issued and outstanding at December 31, 2018 38  Additional paid-in capital 58,556 55,4 Accumulated deficit (66,533) (50,4 Accumulated other comprehensive loss (15,045) (14,3) Treasury stock, at cost — 168 shares at June 30, 2019 and no shares at   |   |                  |          |    | 245,966  |
| Finance leases 8,483  Build-to-suit liability — 9,5 Other noncurrent liabilities 2,964 3,3  Pension and postretirement benefit obligations 6,300 6,3  Lease liabilities 25,486  Commitments and contingencies  Stockholders' deficit:  Common stock, \$0.01 par value—200,000 Class A shares authorized with 3,818 shares issued and 3,650 shares outstanding at June 30, 2019, and 3,803 shares issued and outstanding at December 31, 2018 38  Additional paid-in capital 58,556 55,4  Accumulated deficit (66,533) (50,4  Accumulated other comprehensive loss (15,045) (14,3)  Treasury stock, at cost — 168 shares at June 30, 2019 and no shares at  |   |                  |          |    | 7,540    |
| Build-to-suit liability — 9,9 Other noncurrent liabilities 2,964 3,3 Pension and postretirement benefit obligations 6,300 6,3 Lease liabilities 25,486 Commitments and contingencies Stockholders' deficit: Common stock, \$0.01 par value—200,000 Class A shares authorized with 3,818 shares issued and 3,650 shares outstanding at June 30, 2019, and 3,803 shares issued and outstanding at December 31, 2018 38 Additional paid-in capital 58,556 55,4 Accumulated deficit (66,533) (50,4 Accumulated other comprehensive loss (15,045) (14,3 Treasury stock, at cost — 168 shares at June 30, 2019 and no shares at  |   |                  |          |    | 61       |
| Other noncurrent liabilities 2,964 3,3 Pension and postretirement benefit obligations 6,300 6,3 Lease liabilities 25,486  Commitments and contingencies Stockholders' deficit:  Common stock, \$0.01 par value—200,000 Class A shares authorized with 3,818 shares issued and 3,650 shares outstanding at June 30, 2019, and 3,803 shares issued and outstanding at December 31, 2018 38  Additional paid-in capital 58,556 55,4 Accumulated deficit (66,533) (50,4 Accumulated other comprehensive loss (15,045) (14,3 Treasury stock, at cost — 168 shares at June 30, 2019 and no shares at   |   |                  | o, 100   |    | 9,975    |
| Pension and postretirement benefit obligations 6,300 6,3  Lease liabilities 25,486  Commitments and contingencies  Stockholders' deficit:  Common stock, \$0.01 par value—200,000 Class A shares authorized with 3,818 shares issued and 3,650 shares outstanding at June 30, 2019, and 3,803 shares issued and outstanding at December 31, 2018 38  Additional paid-in capital 58,556 55,4  Accumulated deficit (66,533) (50,4  Accumulated other comprehensive loss (15,045) (14,3)  Treasury stock, at cost — 168 shares at June 30, 2019 and no shares at  | •   |                  | 2 964    |    | 3,334    |
| Lease liabilities 25,486  Commitments and contingencies  Stockholders' deficit:  Common stock, \$0.01 par value—200,000 Class A shares authorized with 3,818 shares issued and 3,650 shares outstanding at June 30, 2019, and 3,803 shares issued and outstanding at December 31, 2018  Additional paid-in capital 58,556 55,4  Accumulated deficit (66,533) (50,4  Accumulated other comprehensive loss (15,045) (14,3)  Treasury stock, at cost — 168 shares at June 30, 2019 and no shares at   |   |                  |          |    | 6,321    |
| Commitments and contingencies  Stockholders' deficit:  Common stock, \$0.01 par value—200,000 Class A shares authorized with 3,818 shares issued and 3,650 shares outstanding at June 30, 2019, and 3,803 shares issued and outstanding at December 31, 2018  Additional paid-in capital 58,556 55,4  Accumulated deficit (66,533) (50,4  Accumulated other comprehensive loss (15,045) (14,3)  Treasury stock, at cost — 168 shares at June 30, 2019 and no shares at   |   |                  |          |    | - 0,021  |
| Stockholders' deficit:  Common stock, \$0.01 par value—200,000 Class A shares authorized with 3,818 shares issued and 3,650 shares outstanding at June 30, 2019, and 3,803 shares issued and outstanding at December 31, 2018  Additional paid-in capital 58,556 55,4  Accumulated deficit (66,533) (50,4  Accumulated other comprehensive loss (15,045) (14,3)  Treasury stock, at cost — 168 shares at June 30, 2019 and no shares at  |   |                  | 23,400   |    | _        |
| Common stock, \$0.01 par value—200,000 Class A shares authorized with 3,818 shares issued and 3,650 shares outstanding at June 30, 2019, and 3,803 shares issued and outstanding at December 31, 2018  Additional paid-in capital 58,556 55,4  Accumulated deficit (66,533) (50,4  Accumulated other comprehensive loss (15,045) (14,3)  Treasury stock, at cost — 168 shares at June 30, 2019 and no shares at  | •   |                  |          |    |          |
| with 3,818 shares issued and 3,650 shares outstanding at June 30, 2019, and 3,803 shares issued and outstanding at December 31, 2018  Additional paid-in capital  Accumulated deficit  Accumulated other comprehensive loss  Treasury stock, at cost — 168 shares at June 30, 2019 and no shares at  |   |                  |          |    |          |
| Additional paid-in capital 58,556 55,4 Accumulated deficit (66,533) (50,4 Accumulated other comprehensive loss Treasury stock, at cost — 168 shares at June 30, 2019 and no shares at  | with 3,818 shares issued and 3,650 shares outstanding at June 30, 2019, |                  | 38       |    | 38       |
| Accumulated deficit (66,533) (50,4 Accumulated other comprehensive loss (15,045) (14,3 Treasury stock, at cost — 168 shares at June 30, 2019 and no shares at  | •   |                  | 58.556   |    | 55,421   |
| Accumulated other comprehensive loss (15,045) (14,3)  Treasury stock, at cost — 168 shares at June 30, 2019 and no shares at   |   |                  |          |    | (50,472  |
| Treasury stock, at cost — 168 shares at June 30, 2019 and no shares at   |   |                  |          |    | (14,348  |
| December 31, 2018 (454)  | ·   |                  | (454)    |    | _        |
|  |   |                  |          |    | (9,361)  |
|  |   | \$               |          | \$ | 330,392  |

#### CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

Six Months Ended

| (Dollars in thousands)  | June 30, |          |    |   |
|---|----------|----------|----|---|
| Unaudited   |          | 2019     |    | 2018  |
| Operating activities:   |          |          |    |   |
| Net loss  | \$       | (16,307) | \$ | (13,654)                                      |
| Adjustments to reconcile net loss to net cash used in operating activities: |          |          |    |   |
| Depreciation  |          | 4,251    |    | 4,738   |
| Amortization of deferred financing costs and debt discount                  |          | 5,394    |    | 3,628   |
| Noncash interest paid in kind   |          | 7,788    |    | 6,138   |
| (Loss) gain on sale of property, plant & equipment                          |          | 154      |    | (5  |
| Unrealized foreign currency gain  |          | (748)    |    | (11   |
| Noncash impact of operating leases  |          | 476      |    | _   |
| Deferred income taxes   |          | (1,836)  |    | _   |
| Non-cash compensation expense   |          | 1,191    |    | 1,342   |
| Other, net  |          | _        |    | 298   |
| Changes in assets and liabilities:  |          |          |    |   |
| Accounts receivable   |          | (13,354) |    | (17,283                                       |
| Inventories   |          | 3,213    |    | (10,776                                       |
| Prepaid expenses and other current assets                                   |          | 3,764    |    | (3,586  |
| Other noncurrent assets   |          | (13)     |    | 806   |
| Prepaid pension costs   |          | (377)    |    | (1,376  |
| Accounts payable  |          | 5,573    |    | 10,663  |
| Income tax payable and receivable   |          | (770)    |    | (2,288  |
| Accrued and other current liabilities                                       |          | (3,546)  |    | 964   |
| Lease liabilities   |          | (62)     |    | <u> </u>                                      |
| Postretirement benefit obligations and other noncurrent liabilities         |          | (89)     |    | (195  |
| Net cash used in operating activities                                       |          | (5,298)  |    | (20,597                                       |
| Investing activities:   |          | , ,      |    | <u>, , , , , , , , , , , , , , , , , , , </u> |
| Capital expenditures  |          | (2,627)  |    | (3,379  |
| Proceeds from sale of property, plant and equipment                         |          | 21       |    | 5   |
| Net cash used in investing activities                                       |          | (2,606)  |    | (3,374)                                       |
| Financing activities:   |          |          |    |   |
| Proceeds from long-term debt including credit facilities                    |          | 3,500    |    | 39,461  |
| Repayments of long-term debt including credit facilities                    |          | _        |    | (17,570                                       |
| Proceeds from (repayments of) short-term borrowings, net                    |          | 2,528    |    | (852  |
| Principal paid on finance leases  |          | (301)    |    | _   |
| Payments of debt issue costs  |          | _        |    | (482  |
| Payments of build-to-suit liability   |          |          |    | (897  |
| Net cash from financing activities  |          | 5,727    |    | 19,660  |
| Effect of exchange rate changes on cash and cash equivalents                |          | 43       |    | (157  |
| Net change in cash and cash equivalents                                     |          | (2,134)  |    | (4,468  |
| Cash and cash equivalents—beginning of year                                 |          | 8,668    |    | 11,104  |
| Cash and cash equivalents—end of period                                     | \$       | 6,534    | \$ | 6,636   |

#### **LONG-TERM DEBT**

| (Dollars in thousands)  | As of |                  |    |                     |
|---|-------|------------------|----|---------------------|
| Unaudited   |       | June 30,<br>2019 | D  | ecember 31,<br>2018 |
| 5.00% / 7.00% Second Lien Notes due August 31, 2022 <sup>(a)</sup>      | \$    | 187,048          | \$ | 180,894             |
| Floating rate Revolving A Credit Facility due February 28, 2022         |       | 111,988          |    | 108,488             |
| 12.00% Revolving B Credit Facility due February 28, 2022 <sup>(b)</sup> |       | 24,276           |    | 22,875              |
| Less: unvested restricted Second Lien Notes due August 31, 2022         |       | (826)            |    | (1,378)             |
| Less: unamortized discount  |       | (61,604)         |    | (64,491)            |
| Less: unamortized debt issuance costs                                   |       | (355)            |    | (422)               |
| Total long-term debt  |       | 260,527          |    | 245,966             |
| Less: current portion of long-term debt                                 |       | _                |    | <del></del>         |
| Total long-term portion   | \$    | 260,527          | \$ | 245,966             |

<sup>(</sup>a) Included in balance is interest paid in kind of \$18,604 as of June 30, 2019 and \$12,217 as of December 31, 2018.

<sup>(</sup>b) Included in balance is interest paid in kind of \$2,776 as of June 30, 2019 and \$1,375 as of December 31, 2018.